

Date Printed: 26-Apr-23
Last Date Votes were Submitted for the Meeting: 26-Apr-23
Total Number of Ballots Instructed: 1
Total Number of Shares Instructed: 2,931
Total Number of Ballots Uninstructed: 0
Total Number of Shares Uninstructed: 0

Danaher Corporation

DHR

Primary CUSIP: 235851102

Country: USA

Industry Sector: Life Sciences Tools & Services

Primary ISIN: US2358511028

Country of Operation: USA

Market Cap (USD): 186,334,400,000.00

Primary SEDOL: 2250870

ISS Country of Coverage: USA

ISS Governance QualityScore: 4

Meeting Date: 09-May-23

Record Date: 10-Mar-23

Meeting Type: Annual

Meeting ID: 1736021

Percentage Votable Shares: 0.00040

Workflow Tag:

Location ID: 11921

Location Name: GPD - TRECENTO AM

**Earliest Cutoff Date: 05-May-23

Total Ballots: 1

Votable Shares: 2,931

*Shares on Loan: 0

Shares Instructed: 2,931

Item #	Significant Vote	Item Description	Proponent	Mgmt Rec	Vote Instruction
1a		Elect Director Rainer M. Blair	Management	For	For
1b		Elect Director Feroz Dewan	Management	For	For
1c		Elect Director Linda Filler	Management	For	Against
1d		Elect Director Teri List	Management	For	For
1e		Elect Director Walter G. Lohr, Jr.	Management	For	Against
1f		Elect Director Jessica L. Mega	Management	For	For
1g		Elect Director Mitchell P. Rales	Management	For	For
1h		Elect Director Steven M. Rales	Management	For	For
1i		Elect Director Pardis C. Sabeti	Management	For	For
1j		Elect Director A. Shane Sanders	Management	For	For
1k		Elect Director John T. Schwieters	Management	For	Against
1l		Elect Director Alan G. Spoon	Management	For	Against
1m		Elect Director Raymond C. Stevens	Management	For	For
1n		Elect Director Elias A. Zerhouni	Management	For	For
2		Ratify Ernst & Young LLP as Auditors	Management	For	For
3		Advisory Vote to Ratify Named Executive Officers' Compensation	Management	For	For
4		Advisory Vote on Say on Pay Frequency	Management	One Year	One Year
5		Require Independent Board Chair	Shareholder	Against	For
6		Report on Effectiveness of Diversity, Equity, and Inclusion Efforts	Shareholder	Against	Abstain

Institutional Account (name, number)	Custodian Account Number	Account Group	Ballot ID	Control Number	Ballot Ingestion Date	Share-blocking	Ballot Cutoff Date	Ballot Status	Instructed	Approved	Ballot Voting Status	Votable Shares	Shares Instructed
Default Inst. Account [11921], 0000000000	05000360350	Default Account group [11921]	161016254	200154882079	29-Mar-23	No	05-May-23	Approved	sngauv 26-Apr-23	sngauv 26-Apr-23		2,931	2,931
Total Shares:												2,931	2,931

*Shares on Loan data is only provided for a select group of Custodians. Please contact your Client Service Team with any questions.

**The Earliest Cutoff Date refers to the earliest voting cutoff for clients who hold positions across multiple Custodians and is provided for informational purposes only. For ballot-specific deadlines or early deadline information, please refer to the individual ballot details when voting within ProxyExchange.